

**DELIVERY ORDER**

**FINAL**

1. CONTRACT NO. N00178-07-D-5248		2. DELIVERY ORDER NO. NG02		3. EFFECTIVE DATE 02/11/2008		4. PURCHASE REQUEST NO. M00681-08-NR-55122	
5. ISSUED BY RCO Camp Pendleton PO Box 1609 Oceanside CA 92051-1609 william.hepler@usmc.mil 760-725-8448				CODE M00681		6. ADMINISTERED BY DCMA SAN DIEGO 7675 DAGGET STREET, SUITE 200 SAN DIEGO CA 92111-2241	
7. CONTRACTOR Strategic Operations, Inc. 4705 Ruffin Road San Diego CA 92123				CODE 3DW65		8. DELIVERY DATE See Section F	
				FACILITY		9. CLOSING DATE/TIME (hours local time - Block 5 issuing office)	
						SET ASIDE TYPE	
						10. MAIL INVOICES TO See Section G	
11. SHIP TO See Section D				12. PAYMENT WILL BE MADE BY DFAS Columbus Center, West Entitlement P.O. Box 182381 Columbus OH 43218-2381			
				CODE HQ0339			
13. TYPE OF ORDER		D		X		This delivery order/call is issued on another Government agency or in accordance with and subject to terms and conditions of above-numbered contract.	
ACCEPTANCE. THE CONTRACTOR HEREBY ACCEPTS THE OFFER REPRESENTED BY THE NUMBERED PURCHASE ORDER AS IT MAY PREVIOUSLY HAVE BEEN OR IS NOW MODIFIED, SUBJECT TO ALL OF THE TERMS AND CONDITIONS SET FORTH, AND AGREES TO PERFORM THE SAME.							
Strategic Operations, Inc.				Kit Lavell			
NAME OF CONTRACTOR				SIGNATURE		TYPED NAME AND TITLE	
						DATE SIGNED	
14. ACCOUNTING AND APPROPRIATION DATA See Section G							
15. ITEM NO.		16. SCHEDULE OF SUPPLIES/SERVICES		17. QUANTITY ORDERED/ACCEPTED*		18. UNIT	19. UNIT PRICE
See the Following Pages							
*If quantity accepted by the Government is same as quantity ordered, indicate by X. If different, enter actual quantity accepted below quantity ordered and encircle.				21. UNITED STATES OF AMERICA			22. TOTAL
				By: William Hepler			02/12/2008
				CONTRACTING/ORDERING OFFICER			
SECTION	DESCRIPTION			SECTION	DESCRIPTION		
B	SUPPLIES OR SERVICES AND PRICES/COSTS			H	SPECIAL CONTRACT REQUIREMENTS		
C	DESCRIPTION/SPECS/WORK STATEMENT			I	CONTRACT CLAUSES		
D	PACKAGING AND MARKING			J	LIST OF ATTACHMENTS		
E	INSPECTION AND ACCEPTANCE						
F	DELIVERIES OR PERFORMANCE						
G	CONTRACT ADMINISTRATION DATA						

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**SECTION B SUPPLIES OR SERVICES AND PRICES**

CLIN - SUPPLIES OR SERVICES

For FFP Items:

Item	Supplies/Services Qty	Unit	Unit Price	Total Price
2002	Labor (O&MN,R)	1.0 Lot	[REDACTED]	[REDACTED]
2005	Facilities (O&MN,R)	1.0 Lot	[REDACTED]	[REDACTED]
2008	Equipment and Material (O&MN,R)	1.0 Lot	[REDACTED]	[REDACTED]

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## SECTION C DESCRIPTIONS AND SPECIFICATIONS

1. Background: 2d Battalion, 5th Marines is currently engaged in a demanding training cycle in preparation for deployment with the 15th Marine Expeditionary Unit (MEU). In order to develop the conditions required for the Pre-Deployment Training, the battalion is seeking the contracting of a training venue, role players, specific training aids (props), and subject matter experts in the employment of both actors and props for the exercise and evaluation of a defined list of training objectives. The battalion is seeking twelve days of continuous training in an urban training facility that can be configured to fit an Iraqi scenario.

2. Objectives: The training venue and associated role players, props, and subject matter experts should work in conjunction to create realistic and challenging scenarios that support a reinforced rifle company sized element for a three day package, with four total packages running sequentially for twelve days.

3. Scope: The contractor must provide facilities, actor and prop support, and subject matter experts for a twelve day training exercise that includes role players to serve as both opposing forces (OPFOR) and local (Iraqi) citizens.

4. Tasks: The contractors will provide subject matter experts in the areas of simulated IED/VBIED threat, small arms, RPGs, prop vehicle emplacement, foreign interpersonal skills, combat trauma/first aid, and foreign weapons. Additionally they must provide subject matter experts in Arabic culture. Specific requirements that the contractors must have the ability to support training are as follows:

a. Task 1 (Iraqi Village): Squad dismounted patrolling. The contractor must provide 10 role players to act as the opposing force. The contractor must provide (12) IED simulators per day for a total of (96) for the exercise. They must provide (4) VBIED simulators per day for a total of (24) for the exercise. They must provide (12) RPG simulators for a total of (96) for the exercise. They must provide (2) AK47's to the opposing force each day with blank rds. There will be (20) runs per day for the (8) days of training totaling (160) runs.

Each run should take (30) minutes. Results required for the Marines training are as follows:

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- (1) Conduct a dismounted patrol
- (2) Identification and reaction to an IED
- (3) Identify visual indicators of an IED
- (4) React to a suspected IED
- (5) React to suspected vehicle-borne IED (VBIED)
- (6) React to an IED or VBIED attack
- (7) Apply force escalation measures
- (8) Prepare for IED threats prior to movement ( all NCOs)
- (9) Plan for IED threats (commanders and staff officers)
- (10) Conduct sensitive site exploitation (SSE)
- (11) Communicate in an urban environment
- (12) Handle an EPW/detainee (conduct detainee procedures)
- (13) Conduct operational planning in a SASO environment (Sqd level)
- (14) Conduct intelligence operations in a COIN environment (Sqd level)

b. Task 2 (Shoot House): Cordon and Search. The contractor must provide (6) role players to act as the opposing force. They must provide (4) AK47's to the opposing force each day with blank rounds. The contractor must support (24) runs per day for a total of (192) for the exercise. Results required for the Marines training are as follows:

- (1) Conduct a dismounted patrol
- (2) Identification and reaction to an IED
- (3) Identify visual indicators of an IED
- (4) React to a suspected IED
- (5) React to suspected vehicle-borne IED (VBIED)
- (6) React to an IED or VBIED attack
- (7) Apply force escalation measures

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- (8) Prepare for IED threats prior to movement ( all NCOs)
- (9) Plan for IED threats (commanders and staff officers)
- (10) Conduct sensitive site exploitation (SSE)
- (11) Communicate in an urban environment
- (12) Handle an EPW/detainee (conduct detainee procedures)
- (13) Conduct operational planning in a SASO environment (Sqd level)
- (14) Conduct intelligence operations in a COIN environment (Sqd level)
- (15) Casualty assessment
- (16) Casualty movement
- (17) Casualty Collection Point establishment and procedures
- (18) CASEVAC request procedures

c. Task 3 (Combat Town): Squad and Platoon dismounted/mounted patrol. The contractor must provide (22) role players to act as the opposing force. The contractor will provide (3) civilian vehicles. The contractor must provide (6) AK 47s for the opposing force. There will be (12) runs per day for a total of (144) for the exercise. The contractor must provide (96) IED simulators for the exercise. Results required for the Marines training are as follows:

- (1) Conduct a mounted / dismounted patrol
- (2) Identification and reaction to an IED
- (3) Identify visual indicators of an IED
- (4) React to a suspected IED
- (5) React to suspected vehicle-borne IED (VBIED)
- (6) React to an IED or VBIED attack
- (7) Apply force escalation measures
- (8) Prepare for IED threats prior to movement
- (9) Plan for IED threats (commanders and staff officers)

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- (10) Conduct cordon-and-search/knock operation
- (11) Conduct mounted / dismounted raid
- (12) Conduct sensitive site exploitation (SSE)
- (13) Command and control in an urban environment
- (14) Communicate in an urban environment
- (15) Handle an EPW/detainee (conduct detainee procedures)
- (16) Conduct operational planning in a SASO environment
- (17) Apply escalation of force procedures
- (18) Conduct intelligence operations in a COIN environment
- (19) Casualty assessment
- (20) Casualty movement
- (21) Casualty Collection Point establishment and procedures
- (22) CASEVAC request procedures (All Level)

f. Task 4: Threat Weapons Class. Provide detailed identification, use and render safe procedures for a variety of small arms and RPG weapons systems. Class should have props or the weapon systems for demonstrations. Class should have (1) instructor. Class length should be one hour. The class will be given two times for 8 days.

g. Task 5: Combat Trauma Class. Provide procedures for trauma response in a field environment. Contractor should provide role players with appropriate make-up to simulate battlefield casualties. Class should have (1) instructor. Class length should be one hour. The class will be given two times for 8 days. Results required for the Marines training are as follows:

- (1) Casualty assessment
- (2) Casualty movement
- (3) Casualty Collection Point establishment and procedures
- (4) CASEVAC request procedures

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h. Task 8: IED Familiarization Class. Should provide an overview of current insurgent IED techniques, types of devices (with inert props as demos) in order to train the Marines to recognize and respond to IED attacks. Class should have (1) instructor. Class length should be 1 hour. The class will be given two times a day for 8 days. Results required for the Marines training are as follows:

- (1) Identification and reaction to an IED
- (2) Identify visual indicators of an IED
- (3) React to a suspected IED
- (5) React to an IED attack
- (6) Prepare for IED threats prior to movement
- (7) Plan for IED threats

5. Delivery: The contractor must provide this training from 18 through 29 February.

6. Government-Furnished Property (GFP): None

7. Security Considerations: None

8. Travel: Due to limited training time the training venue must be in close proximity to Camp Pendleton. Travel time must not exceed two hours.

9. Special Material Requirements: The role players must arrive with the appropriate dress, weapons, and blank ammunition to support realistic training. The role players must also have civilian vehicles available and the ability to maneuver them within the urban training facility to allow the battalion to train with a motorized threat. The facilities must include a large, 12,000 ft or greater sim-munitions shoot-house that has adjustable interior room configurations, realistic exterior facades, cat-walks that enable leadership to view the training from a top down perspective, and rooms available for briefing and debriefing platoon sized elements. Additionally, the role players in the shoot-house must have sim-munitions weapons and safety equipment. The urban facilities must include the ability to rig realistic pyrotechnic props that safely replicate Improvised Explosive Devices (IEDs), Vehicle Borne Explosive Devices (VBIEDs), small arms fires, and rocket propelled grenade (RPG) attacks. The contractor must have two

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urban training facilities. One training facility must be of sufficient size to support a company sized operation. The second facility must support a squad sized patrol. The urban training area must be in close proximity, with minimal transit time in order to maximize unit training. The urban training areas must have multiple structures that closely replicate a village with realistic furniture and vehicle props. The urban training facilities must be capable of supporting mounted patrols by tactical vehicles.

10. Other Unique Requirements and Considerations: A majority of the role players should possess Arabic skills. Several role players must be bilingual in order to act as interpreters. The contractor must provide subject matter experts for the requested periods of instruction.

11. Place of Performance: The performance will be at the Contractor's facility.

12. Period of Performance: The dates for the training are from 18-29 February 2008. Dates are not flexible due to PTP and MEU training requirements of requesting unit.

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**SECTION D PACKAGING AND MARKING**

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## **SECTION E INSPECTION AND ACCEPTANCE**

Inspection and Acceptance will be performed by the Government at the Contractor's facility(ies).

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## **SECTION F DELIVERABLES OR PERFORMANCE**

### CLIN - DELIVERIES OR PERFORMANCE

The periods of performance for the following firm items are from date of task order award through 12 months thereafter, estimated at:

2002	2/18/2008 - 2/29/2008
2005	2/18/2008 - 2/29/2008
2008	2/18/2008 - 2/29/2008

Services to be performed hereunder will be provided at (insert specific address and building etc.)

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## SECTION G CONTRACT ADMINISTRATION DATA

Task Order Manager  
 Connie P Arline, M00681  
 Box 55027  
 Camp Pendleton, CA 92055  
 connie.p.arline@usmc.mil  
 760-725-4423

52.232.9650 Wide Area WorkFlow-Receipt and Acceptance

### USMC WIDE AREA WORKFLOW IMPLEMENTATION (AUG 2006)

To implement DFARS 252.232-7003, "ELECTRONIC SUBMISSION OF PAYMENT REQUEST (JAN 2004)", the United States Marine Corps (USMC) utilizes Wide Area WorkFlow-Receipt and Acceptance (WAWF-RA) to electronically process vendor requests for payment. This application allows DoD vendors to submit and track Invoices and Receipt/Acceptance documents electronically.

The contractor is required to utilize this system when processing invoices and receiving reports under this contract/order, unless the provision at DFARS 252.232-7003(c) applies. The contractor shall (i) ensure an Electronic Business Point of Contact is designated in Central Contractor Registration at <http://www.ccr.gov> and (ii) register to use WAWF-RA at the <https://wawf.eb.mil> site, within ten (10) calendar days after award of this contract or modification. Step by step procedures to register are available at the <https://wawf.eb.mil> site.

The USMC WAWF-RA point of contact (POC) for this contract is Ms. Judy Vinzant and can be reached at (760) 725-3418.

The contractor is directed to use the "2-in-1," format when processing invoices and receiving reports.

When entering the invoice into WAWF-RA, the contractor shall fill in the following DoDAAC fields or DoDAAC extensions:

(Contracting Office should fill in the following table at time of award to assist contractor with entering data in WAWF-RA)

Contract Number	
Delivery Order	
Cage Code/Ext	
Pay DoDAAC	
Issue Date	
Issue By DoDAAC	
Admin By DoDAAC	
Ship To Code/Ext	(Insert WAWF Acceptor DoDAAC)
Ship From Code/Ext	
LPO DoDAAC	"Leave Blank" (Instruct the contractor to leave blank unless Navy Pay Office. If so, insert correct LPO DoDAAC)
Acceptor Email Address	

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Inspect By DoDAAC/Ext	"Leave Blank" (Instruct the contractor to leave blank unless inspected at Source-then the source inspection DoDAAC should be entered which is normally a DCMA DoDAAC)
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In some situations the WAWF-RA system will pre-populate the "Issue By DoDAAC", "Admin By DoDAAC" and "Pay DoDAAC". Contractor shall verify those DoDAACs automatically entered by the WAWF-RA system match the above information. If these DoDAACs do not match, then the contractor shall correct the field(s) and notify the Contracting Officer of the discrepancy (ies). Step by step WAWF-RA invoicing procedures for "Combo," "2-in-1," and "Cost Voucher" are available at the USMC paperless site at <http://www.marcorsvsc.com.usmc.mil/sites/pa/> under "Vendor Interface" section. On the Vendor Interface page click on "WAWF-RA" header at the top of the page. Under downloads on the WAWF-RA page that appears, click the appropriate document either "Combo," "2-in-1," or "Cost Voucher" to download the instructions.

Before closing out of an invoice session in WAWF-RA, but after submitting the document or documents, the contractor will be prompted to send additional email notifications. Contractor shall click on "Send More Email Notification" on the page that appears. Add the acceptor's/receiver's email address (Note this address is their work email address not their WAWF-RA organizational email address) in the first email address block and add any other additional email addresses desired in the following blocks. This additional notification to the Government is important to ensure the acceptor/receiver is aware that the invoice documents have been submitted into the WAWF-RA system.

NOTE: The POCs identified above are for WAWF-RA issues only. Any other contracting questions/problems should be addressed to the Contracting Officer or other person identified in the contract to whom questions are to be addressed.

(End of clause)

Accounting Data

SLINID	PR Number	Amount
2002	M0068108NR55122	[REDACTED]
LLA :		
AA 178110627A0 250 68450 067443 2D M20310 8SU00015CTBH		
Standard Number: M2031008SU00015		
2005	M0068108NR55122	[REDACTED]
LLA :		
AA 178110627A0 250 68450 067443 2D M20310 8SU00015CTBH		
Standard Number: M2031008SU00015		
2008	M0068108NR55122	[REDACTED]
LLA :		
AA 178110627A0 250 68450 067443 2D M20310 8SU00015CTBH		
Standard Number: M2031008SU00015		

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## SECTION H SPECIAL CONTRACT REQUIREMENTS

52.232.9650 Wide Area WorkFlow-Receipt and Acceptance

### USMC WIDE AREA WORKFLOW IMPLEMENTATION (AUG 2006)

To implement DFARS 252.232-7003, "ELECTRONIC SUBMISSION OF PAYMENT REQUEST (JAN 2004)", the United States Marine Corps (USMC) utilizes Wide Area WorkFlow-Receipt and Acceptance (WAWF-RA) to electronically process vendor requests for payment. This application allows DoD vendors to submit and track Invoices and Receipt/Acceptance documents electronically.

The contractor is required to utilize this system when processing invoices and receiving reports under this contract/order, unless the provision at DFARS 252.232-7003(c) applies. The contractor shall (i) ensure an Electronic Business Point of Contact is designated in Central Contractor Registration at <http://www.ccr.gov> and (ii) register to use WAWF-RA at the <https://wawf.eb.mil> site, within ten (10) calendar days after award of this contract or modification. Step by step procedures to register are available at the <https://wawf.eb.mil> site.

The USMC WAWF-RA point of contact (POC) for this contract is Ms. Judy Vinzant and can be reached at (760) 725-3418.

The contractor is directed to use the "2-in-1," format when processing invoices and receiving reports .

When entering the invoice into WAWF-RA, the contractor shall fill in the following DoDAAC fields or DoDAAC extensions:

Contract Number	N0017807D5248
Delivery Order	NG02
Cage Code/Ext	3DW65
Pay DoDAAC	M67443
Issue Date	2/11/08
Issue By DoDAAC	N00178
Admin By DoDAAC	M00681
Ship To Code/Ext	M20310
Ship From Code/Ext	
LPO DoDAAC	"Leave Blank" (Instruct the contractor to leave blank unless Navy Pay Office. If so, insert correct LPO DoDAAC)
Acceptor Email Address	brandon.beavers@usmc.mil
Inspect By DoDAAC/Ext	"Leave Blank" (Instruct the contractor to leave blank unless inspected at Source-then the source inspection DoDAAC should be entered which is normally a DCMA DoDAAC)

In some situations the WAWF-RA system will pre-populate the "Issue By DoDAAC", "Admin By DoDAAC" and "Pay DoDAAC". Contractor shall verify those DoDAACs automatically entered by the WAWF-RA system

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match the above information. If these DoDAACs do not match, then the contractor shall correct the field(s) and notify the Contracting Officer of the discrepancy (ies). Step by step WAWF-RA invoicing procedures for "Combo," "2-in-1," and "Cost Voucher" are available at the USMC paperless site at <http://www.marcorsyscom.usmc.mil/sites/pa/> under "Vendor Interface" section. On the Vendor Interface page click on "WAWF-RA" header at the top of the page. Under downloads on the WAWF-RA page that appears, click the appropriate document either "Combo," "2-in-1," or "Cost Voucher" to download the instructions.

Before closing out of an invoice session in WAWF-RA, but after submitting the document or documents, the contractor will be prompted to send additional email notifications. Contractor shall click on "Send More Email Notification" on the page that appears. Add the acceptor's/receiver's email address (Note this address is their work email address not their WAWF-RA organizational email address) in the first email address block and add any other additional email addresses desired in the following blocks. This additional notification to the Government is important to ensure the acceptor/receiver is aware that the invoice documents have been submitted into the WAWF-RA system.

NOTE: The POCs identified above are for WAWF-RA issues only. Any other contracting questions/problems should be addressed to the Contracting Officer or other person identified in the contract to whom questions are to be addressed.

(End of clause)

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## **SECTION I CONTRACT CLAUSES**

52.222-41 Service Contract Act (1965)

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## **SECTION J LIST OF ATTACHMENTS**

Wage Determination